



## Helicopter Association of Canada

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November 18 2010

Isabelle Trepanier  
Director, National Air Services Policy  
Transport Canada, Place de Ville, Tower C (ACEB)  
Ottawa Ontario  
K1A 0N5

HAND DELIVERED

*Isabelle*  
Dear Ms. Trepanier:

Further to our submissions dated August 31, 2010 and September 24, 2010, please accept the following additional comments from the Helicopter Association of Canada with respect to the reassessment of Alpine's 1999 exemption from the Canadian Ownership requirements.

Our members continue to contact us to object in the strongest terms to the subject-exemption, and they have been virtually unanimous in their opposition to its continuance or re-issuance. Furthermore, they are anxious to see this issue resolved in a timely way.

The HAC Board and the association's members feel strongly that the original 1999 exemption should *not* have been extended without consultation in 2006. They also consider that Alpine, as a foreign-owned company has *already* enjoyed four years of access to the Canadian market at the expense of the Canadian helicopter community and the Public Interest.

We appreciate that Alpine Helicopters must be given time to restructure to bring themselves in to compliance with the Canadian Ownership requirements however, they should be called upon to defend a schedule that will see this happen as soon as possible. They should not be given any longer than is absolutely necessary to conclude that process, and we see no reason why this should take more than one year.

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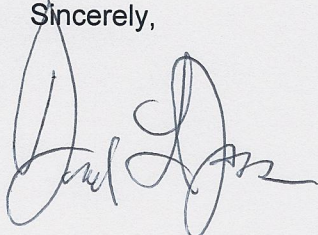
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Please advise this association as soon as a decision has been taken by the Minister on this important subject.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Fred L. Jones', with a stylized, cursive flourish at the end.

Fred L. Jones BA LLB  
President & CEO

Cc Dave Gubbles, Alpine Helicopters  
Dave Barry, Alpine Helicopters  
Patrick Saul, Alexander Holburn Beaudin & Lang LLC  
Alex Holliday, Alpine Helicopters  
HAC Board of Directors  
Kristine Burr, Transport Canada ADM Policy